# Office of Personnel Management ((\*)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.



4th Estate: Defense Technical Information Center

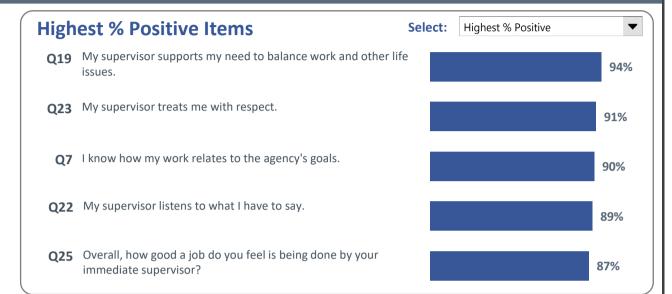
#### Annual Employee Survey (AES) Report

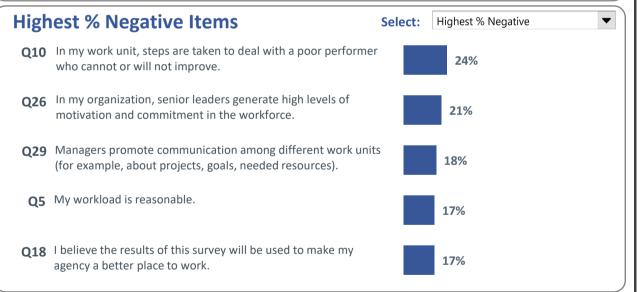
The Dashboard's percent positive and negative results only include items 1-38, excluding item 11.

FIELD PERIOD	Sept 23 - Nov 4, 2020
SAMPLE OR CENSUS	CENSUS
NUMBER OF SURVEYS	101
NUMBER OF SURVEYS	203
RESPONSE RATE	49.8%

items identified 31 as strengths (65% positive or items identified as challenges (35% negative or

## **Engagement Index Score 2020 ENGAGEMENT INDEX** 79% **INTRINSIC SUPERVISORS WORK LEADERS LEAD EXPERIENCE** 69% 87% 79%



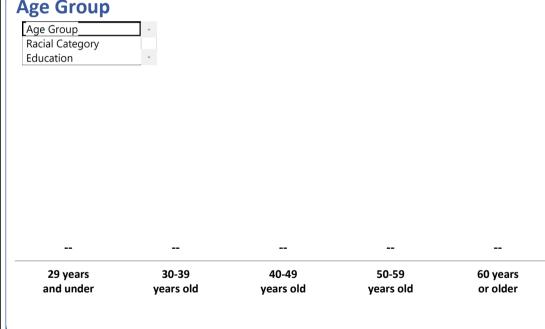


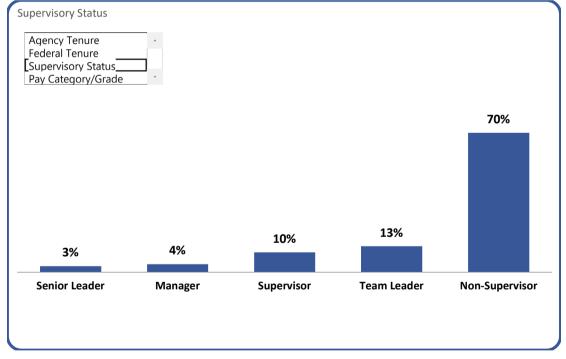
# Office of Personnel Management ((\*)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.



#### Annual Employee Survey (AES) Report 4th Estate: Defense Technical Information Center **GENDER** HISPANIC, LATINO, OR SPANISH LOCATION **57%** 72% 5% Female Headquarters Hispanic, Latino, or Spanish **PLAN TO LEAVE - AS OF TODAY RETIREMENT - AS OF TODAY MILITARY SERVICE** 32% **37%** 29% within the next year within next five years Served Supervisory Status **Age Group**



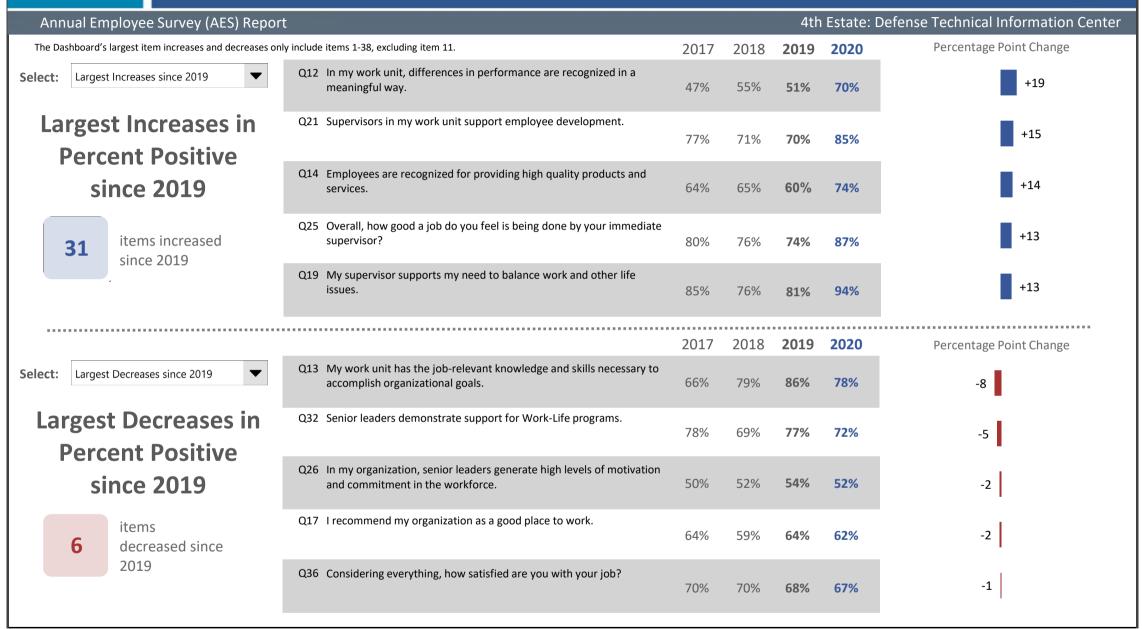


2020

# Office of Personnel Management ((\*)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.





Response Type	Item	ltem Text	Percent Positive %	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative %	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	Item Response Total** N	Do Not Know N
Agree-disagree	1	*I am given a real opportunity to improve my														
A succeeding succe		skills in my organization.	73.0%	32.1%	40.9%	16.8%	7.3%	2.9%	10.2%	32	42	17	7	3	101	N/A
Agree-disagree	2	I feel encouraged to come up with new and better ways of doing things.	70.2%	30.0%	40.2%	18.8%	8.9%	2.0%	10.9%	30	41	19	9	2	101	N/A
Agree-disagree	3	My work gives me a feeling of personal	70.270	30.070	40.270	10.070	0.570	2.070	10.570	30	71	13			101	11/7
		accomplishment.	81.5%	30.0%	51.5%	10.7%	4.9%	2.9%	7.8%	30	52	11	5	3	101	N/A
Agree-disagree	4	I know what is expected of me on the job.														
			85.1%	33.9%	51.1%	8.9%	4.0%	2.0%	6.0%	34	52	9	4	2	101	N/A
Agree-disagree	5	*My workload is reasonable.	52.40/	22.70/	40.00/	10.10/	12.50/		.=					_		
Agree-disagree	6	*My talents are used well in the workplace.	69.4%	20.5%	48.9%	13.1%	12.6%	4.8%	17.4%	20	50	13	12	5	100	1
, igree disagree		with the workplace.	70.5%	25.1%	45.4%	13.9%	12.8%	2.9%	15.6%	25	46	14	13	3	101	
Agree-disagree	7	*I know how my work relates to the agency's	7 0.075	20.275		20.070		2.070	20.075							
		goals.	89.8%	41.7%	48.1%	2.2%	7.2%	0.9%	8.0%	42	49	2	7	1	101	0
Agree-disagree	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.														
			71.4%	32.3%	39.1%	17.1%	4.2%	7.2%	11.5%	32	39	17	4	7	99	2
Agree-disagree	9	*The people I work with cooperate to get the job														
		done.	83.8%	44.4%	39.4%	10.0%	5.1%	1.1%	6.2%	45	40	10	5	1	101	N/A
Agree-disagree	10	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.														
			43.7%	22.9%	20.8%	32.3%	17.7%	6.3%	24.0%	18	17	25	14	5	79	22
Agree-disagree	12	*In my work unit, differences in performance are recognized in a meaningful way.														
	4.0		69.9%	23.6%	46.3%	21.3%	7.8%	1.0%	8.9%	21	41	19	7	1	89	12
Agree-disagree	13	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.														
Agree-disagree	14	Employees are recognized for providing high	77.9%	33.7%	44.2%	11.6%	7.4%	3.1%	10.5%	33	45	12	7	3	100	1
Agree-uisagree	14	quality products and services.	73.6%	23.1%	50.5%	14.0%	9.2%	3.1%	12.3%	23	49	15	9	3	99	2
Agree-disagree	15	Employees are protected from health and safety hazards on the job.	86.6%	41.0%	45.7%	8.3%	4.2%	0.9%	5.1%	41	46		Δ	1	100	
Agree-disagree	16	My agency is successful at accomplishing its mission.	80.1%	31.5%	48.6%	13.9%	1.9%	4.1%	6.1%	31			2	4	98	
Agree-disagree	17	*I recommend my organization as a good place to work.		29.6%	32.5%	29.8%	3.1%	5.0%	8.1%	30				5	101	
Agree-disagree	18	*I believe the results of this survey will be used to make my agency a better place to work.		2.575		.51575	212.5	2.2,0	,,,,,			30				
			59.8%	26.2%	33.6%	23.3%	9.9%	6.9%	16.9%	24	30	21	9	6	90	11
			59.8%	26.2%	33.6%	23.3%	9.9%	6.9%	16.9%	24	30	21	9	6	90	1

	_															
Agree-disagree	19	My supervisor supports my need to balance work and other life issues.	94.1%	61.5%	32.6%	2.9%	1.1%	2.0%	3.1%	61	34	3	1	2	101	0
Agree-disagree	20	My supervisor is committed to a workforce representative of all segments of society.														
			87.2%	64.4%	22.8%	9.5%	2.4%	1.0%	3.3%	59	22	9	2	1	93	8
Agree-disagree	21	Supervisors in my work unit support employee development.	85.3%	57.9%	27.4%	9.6%	3.3%	1.8%	5.0%	58	28	10	3	2	101	0
Agree-disagree	22	My supervisor listens to what I have to say.	88.9%	58.0%	31.0%	6.0%	2.2%	2.9%	5.0%	58	32	6	2	3	101	N/A
Agree-disagree	23	My supervisor treats me with respect.	91.2%	63.4%	27.7%	4.8%	0.0%	4.0%	4.0%	63	29	5	0	4	101	N/A
Agree-disagree	24	I have trust and confidence in my supervisor.	84.0%	54.2%	29.8%	9.9%	1.1%	5.0%	6.1%	54	31	10	1	5	101	N/A
Good-poor	25	Overall, how good a job do you feel is being done by your immediate supervisor?											-			
			87.3%	59.4%	27.9%	6.7%	2.0%	4.0%	6.0%	59	29	7	2	4	101	N/A
Agree-disagree	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.														
Agree-disagree	27	My organization's senior leaders maintain high standards of honesty and integrity.	51.8%	20.2%	31.6%	26.8%	11.7%	9.6%	21.4%	20	31	26	12	9	98	3
		, , , , , , , , , , , , , , , , , , , ,	71.0%	26.8%	44.3%	18.5%	3.1%	7.4%	10.5%	26	43	18	3	7	97	4
Agree-disagree	28	*Managers communicate the goals of the	71.076	20.876	44.570	10.576	3.170	7.470	10.5%	20	43	10	3	/	37	
		organization.	76.3%	22.8%	53.5%	14.8%	5.7%	3.3%	9.0%	23	53	15	6	3	100	1
Agree-disagree	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).														
			62.0%	16.6%	45.4%	20.2%	11.6%	6.2%	17.8%	17	45	20	12	6	100	1
Good-poor	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?														
Agree-disagree	31	I have a high level of respect for my organization's	76.7%	40.3%	36.4%	15.6%	3.4%	4.3%	7.6%	40	36	15	3	4	98	3
		senior leaders.	69.6%	28.1%	41.5%	14.1%	10.0%	6.3%	16.3%	28	41	14	10	6	99	1
Agree-disagree		Senior leaders demonstrate support for Work-Life programs.	72.3%	26.8%	45.5%	17.6%	9.0%	1.1%	10.1%	27	45	17	9	1	99	2
Satisfied- dissatisfied	33	*How satisfied are you with your involvement in decisions that affect your work?														
Satisfied-	24	*!!	60.6%	20.9%	39.7%	25.0%	8.6%	5.7%	14.3%	21	40	25	9	6	101	N/A
dissatisfied	34	*How satisfied are you with the information you receive from management on what's going on in your organization?														
			66.5%	25.3%	41.2%	20.6%	8.9%	4.0%	12.8%	26	41	21	9	4	101	N/A
Satisfied- dissatisfied	35	*How satisfied are you with the recognition you receive for doing a good job?														
c c		10 11 1 11 11 11 11 11	70.1%	27.0%	43.2%	14.7%	9.2%	6.0%	15.2%	27	43	14	9	6	99	N/A
Satisfied- dissatisfied	36	*Considering everything, how satisfied are you with your job?														
			67.1%	29.3%	37.8%	27.8%	2.0%	3.1%	5.1%	29	38	28	2	3	100	N/A

Satisfied- dissatisfied	37	Considering everything, how satisfied are you with your pay?														
			76.8%	28.1%	48.7%	15.6%	6.5%	1.1%	7.6%	28	50	15	6	1	100	N/A
Satisfied-	38	*Considering everything, how satisfied are you														
dissatisfied		with your organization?														
			68.1%	23.0%	45.1%	17.7%	10.3%	4.0%	14.2%	23	46	18	10	4	101	N/A

<sup>\*</sup> AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

Percentages are weighted to represent the Agency's population.

When responding to the Core OPM FEVS questions 1 through 38, respondents were asked to share their work experiences since the last OPM FEVS administration (June 2019).

<sup>\*\*</sup> Unweighted count of responses excluding "Do Not Know"

The Dashboard only includes items 1-38, excluding item 11.

#### Core Q1-10, 12-38 Trend

2020		201	.9
N	%	N	%
20	26.1%	11	20.1%
29	38.6%	22	40.6%
5	6.9%	3	5.8%
1	1.2%	0	0.0%
21	27.2%	17	33.6%
76	100.0%	53	100.0%
25		24	
101	100.0%	77	100.0%
	N 20 29 5 1 21 76 25	20 26.1% 29 38.6% 5 6.9% 1 1.2% 21 27.2% 76 100.0% 25	N         %         N           20         26.1%         11           29         38.6%         22           5         6.9%         3           1         1.2%         0           21         27.2%         17           76         100.0%         53           25          24

Percentages are weighted to represent the Agency's population.

<sup>&</sup>quot;Do Not Know" responses are not included in percentage calculations.

The rows above do not include results for any year when there were fewer than 10 completed surveys.

Response Type	Year	Item	ltem Text	Percent Positive %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Percent Negative %	Item Response Total** N	Do Not Know N
Agree-disagree	2020	1	*I am given a real opportunity to improve my skills in my organization.	73.0%	16.8%	10.2%	101	N/A
Agree-disagree	2020		I feel encouraged to come up with new and better ways of doing things.	70.2%	18.8%	10.9%	101	N/A
Agree-disagree	2020		My work gives me a feeling of personal accomplishment.	81.5%	10.7%	7.8%	101	N/A
Agree-disagree Agree-disagree	2020	<u>4</u> 5	I know what is expected of me on the job.  *My workload is reasonable.	85.1% 69.4%	8.9% 13.1%	6.0% 17.4%	101 100	N/A
Agree-disagree	2020	6	*My talents are used well in the workplace.	70.5%	13.1%	15.6%	100	0
Agree-disagree	2020	7	*I know how my work relates to the agency's goals.	89.8%	2.2%	8.0%	101	0
Agree-disagree	2020	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	71.4%	17.1%	11.5%	99	2
Agree-disagree	2020	9	*The people I work with cooperate to get the job done.	83.8%	10.0%	6.2%	101	N/A
Agree-disagree	2020		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	43.7%	32.3%	24.0%	79	22
Agree-disagree	2020	12	*In my work unit, differences in performance are recognized in a meaningful way.	69.9%	21.3%	8.9%	89	12
Agree-disagree	2020	13	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
Agree-disagree	2020	14	Employees are recognized for providing high quality products and services.	77.9% 73.6%	11.6%	10.5% 12.3%	100	1
Agree-disagree	2020		Employees are protected from health and safety hazards on the job.	73.6% 86.6%	8.3%	5.1%	99 100	0
Agree-disagree	2020		My agency is successful at accomplishing its mission.	80.1%	13.9%	6.1%	98	2
Agree-disagree	2020		*I recommend my organization as a good place to work.	62.1%	29.8%	8.1%	101	N/A
Agree-disagree	2020	18	*I believe the results of this survey will be used to make my agency a better place to work.	59.8%	23.3%	16.9%	90	11
Agree-disagree	2020		My supervisor supports my need to balance work and other life issues.	94.1%	2.9%	3.1%	101	0
Agree-disagree	2020		My supervisor is committed to a workforce representative of all segments of society.	87.2%	9.5%	3.3%	93	8
Agree-disagree	2020		Supervisors in my work unit support employee development.	85.3%	9.6%	5.0%	101	0
Agree-disagree	2020		My supervisor listens to what I have to say.  My supervisor treats me with respect.	88.9%	6.0%	5.0%	101	N/A
Agree-disagree Agree-disagree	2020		I have trust and confidence in my supervisor.	91.2% 84.0%	9.9%	4.0% 6.1%	101 101	N/A N/A
Good-poor	2020		Overall, how good a job do you feel is being done by your immediate supervisor?	87.3%	6.7%	6.0%	101	N/A
Agree-disagree	2020		In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	07.570	0.770	0.070	101	1177
				51.8%	26.8%	21.4%	98	3
Agree-disagree	2020	27	My organization's senior leaders maintain high standards of honesty and integrity.	71.0%	18.5%	10.5%	97	4
Agree-disagree	2020	28	*Managers communicate the goals of the organization.	76.3%	14.8%	9.0%	100	1
Agree-disagree	2020	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
Good-poor	2020	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	62.0%	20.2%	17.8%	100	1
A di	2020	24	Lhave a high level of common for any approximation in a given bandons	76.7%	15.6%	7.6%	98	3
Agree-disagree Agree-disagree	2020		I have a high level of respect for my organization's senior leaders.  Senior leaders demonstrate support for Work-Life programs.	69.6%	14.1%	16.3%	99	1
Satisfied-	2020	33	*How satisfied are you with your involvement in decisions that affect your work?	72.3%	17.6%	10.1%	99	2
dissatisfied	2020			60.6%	25.0%	14.3%	101	N/A
Satisfied-	2020	34	*How satisfied are you with the information you receive from management on what's going on in your organization?	00.070	23.070	11.370	101	1,7,7
dissatisfied				66.5%	20.6%	12.8%	101	N/A
Satisfied- dissatisfied	2020	35	*How satisfied are you with the recognition you receive for doing a good job?	70.1%	14.7%	15.2%	99	N/A
Satisfied-	2020	36	*Considering everything, how satisfied are you with your job?					
dissatisfied				67.1%	27.8%	5.1%	100	N/A
Satisfied-	2020	37	Considering everything, how satisfied are you with your pay?					
dissatisfied	2020	20	*Considering and thing have actisfied and account the angular residence.	76.8%	15.6%	7.6%	100	N/A
Satisfied- dissatisfied	2020	38	*Considering everything, how satisfied are you with your organization?	60.40/	47.70/	4.4.20/	101	N. / A
Agree-disagree	2019	1	*I am given a real opportunity to improve my skills in my organization.	68.1% 69.9%	17.7% 13.3%	14.2% 16.8%	101 83	N/A N/A
Agree-disagree	2019		I feel encouraged to come up with new and better ways of doing things.	68.2%	17.9%	14.0%	83	N/A
Agree-disagree	2019		My work gives me a feeling of personal accomplishment.	75.5%	13.7%	10.8%	83	N/A
Agree-disagree	2019	4	I know what is expected of me on the job.	83.6%	8.9%	7.5%	82	N/A
Agree-disagree	2019	5	*My workload is reasonable.	65.2%	15.8%	19.1%	83	0
Agree-disagree	2019	6	*My talents are used well in the workplace.	62.8%	23.7%	13.5%	79	1
Agree-disagree	2019	7	*I know how my work relates to the agency's goals.  *I can disclose a suspected violation of any law rule or regulation without fear of reprisal.	88.5%	6.6%	4.9%	83	0
Agree-disagree Agree-disagree	2019	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.  *The people I work with cooperate to get the job done.	66.5%	22.4%	11.1%	81	2
Agree-disagree	2019		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	82.5% 38.0%	12.4% 32.2%	5.1% 29.8%	83 74	N/A
Agree-disagree	2019	12	*In my work unit, differences in performance are recognized in a meaningful way.	51.4%	24.9%	29.8%	74 78	5
Agree-disagree	2019	13	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.	32.170	,	_3.770	, 0	
				85.6%	12.2%	2.2%	82	1
Agree-disagree	2019	14	Employees are recognized for providing high quality products and services.	60.3%	25.8%	14.0%	79	2
Agree-disagree	2019	15	Employees are protected from health and safety hazards on the job.	81.7%	10.8%	7.5%	80	1

Agree-disagree	2019		My agency is successful at accomplishing its mission.	74.9%	19.3%	5.8%	81	0
Agree-disagree	2019	17	*I recommend my organization as a good place to work.	63.9%	20.6%	15.5%	81	N/A
Agree-disagree Agree-disagree	2019	18 19	*I believe the results of this survey will be used to make my agency a better place to work.  My supervisor supports my need to balance work and other life issues.	57.9%	19.3%	22.9%	73	7
Agree-disagree	2019		My supervisor is committed to a workforce representative of all segments of society.	80.7% 74.5%	9.0%	10.3% 6.2%	81 78	0
Agree-disagree	2019		Supervisors in my work unit support employee development.	74.5%	22.4%	7.2%	81	0
Agree-disagree	2019		My supervisor listens to what I have to say.	80.6%	8.5%	10.8%	81	N/A
Agree-disagree	2019		My supervisor treats me with respect.	82.5%	9.1%	8.4%	81	N/A
Agree-disagree	2019	24	I have trust and confidence in my supervisor.	70.9%	16.2%	13.0%	81	N/A
Good-poor	2019	25	Overall, how good a job do you feel is being done by your immediate supervisor?	73.7%	18.0%	8.3%	81	N/A
Agree-disagree	2019	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
				54.4%	20.2%	25.4%	79	2
Agree-disagree	2019		My organization's senior leaders maintain high standards of honesty and integrity.	61.3%	28.3%	10.4%	77	3
Agree-disagree	2019	28	*Managers communicate the goals of the organization.	69.2%	16.8%	14.0%	81	0
Agree-disagree	2019	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
Coodings	2010	20		60.0%	21.6%	18.5%	78	2
Good-poor	2019	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
Agree-disagree	2019	31	I have a high level of respect for my organization's senior leaders.	76.1%	11.9%	11.9%	75	4
Agree-disagree	2019		Senior leaders demonstrate support for Work-Life programs.	67.9% 76.7%	20.8%	11.3% 6.2%	78 79	0
Satisfied-	2019	33	*How satisfied are you with your involvement in decisions that affect your work?	70.770	17.170	0.2%	79	0
dissatisfied	2023			57.4%	20.9%	21.7%	79	N/A
Satisfied-	2019	34	*How satisfied are you with the information you receive from management on what's going on in your organization?	37.470	20.370	21.770	,,,	14/7
dissatisfied				55.0%	23.3%	21.7%	78	N/A
Satisfied-	2019	35	*How satisfied are you with the recognition you receive for doing a good job?					,,,,
dissatisfied				61.0%	20.2%	18.8%	79	N/A
Satisfied-	2019	36	*Considering everything, how satisfied are you with your job?					
dissatisfied				68.4%	19.8%	11.8%	78	N/A
Satisfied-	2019	37	Considering everything, how satisfied are you with your pay?					
dissatisfied				74.9%	14.6%	10.5%	78	N/A
Satisfied-	2019	38	*Considering everything, how satisfied are you with your organization?					
dissatisfied				68.5%	17.7%	13.8%	77	N/A
Agree-disagree	2018	1	*I am given a real opportunity to improve my skills in my organization.	76.3%	11.2%	12.5%	86	N/A
Agree-disagree	2018		I feel encouraged to come up with new and better ways of doing things.	66.3%	18.6%	15.1%	85	N/A
Agree-disagree Agree-disagree	2018		My work gives me a feeling of personal accomplishment.  I know what is expected of me on the job.	72.9%	16.1%	10.9%	85	N/A
Agree-disagree	2018	5	*My workload is reasonable.	79.4% 61.8%	11.4% 19.7%	9.2% 18.5%	86 86	N/A
Agree-disagree	2018	6	*My talents are used well in the workplace.	62.8%	13.5%	23.7%	85	1
Agree-disagree	2018	7	*I know how my work relates to the agency's goals.	86.1%	8.6%	5.3%	85	0
Agree-disagree	2018	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	71.7%	19.1%	9.2%	81	4
Agree-disagree	2018	9	*The people I work with cooperate to get the job done.	79.4%	17.6%	2.9%	85	N/A
Agree-disagree	2018		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	32.0%	48.3%	19.7%	77	9
Agree-disagree	2018	12	*In my work unit, differences in performance are recognized in a meaningful way.	54.8%	23.5%	21.7%	82	4
Agree-disagree	2018	13	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
A succe discourse	2010	1.4		79.4%	17.6%	3.1%	85	1
Agree-disagree Agree-disagree	2018		Employees are recognized for providing high quality products and services.  Employees are protected from health and safety hazards on the job.	65.1%	22.3%	12.6%	85	0
Agree-disagree	2018		My agency is successful at accomplishing its mission.	87.1% 74.3%	10.3% 18.9%	2.6% 6.9%	83 83	2
Agree-disagree	2018	17	*I recommend my organization as a good place to work.	59.3%	28.4%	12.3%	85	N/A
Agree-disagree	2018	18	*I believe the results of this survey will be used to make my agency a better place to work.	51.5%	22.2%	26.3%	80	5
Agree-disagree	2018	19	My supervisor supports my need to balance work and other life issues.	76.2%	16.1%	7.6%	83	2
Agree-disagree	2018	20	My supervisor is committed to a workforce representative of all segments of society.	69.9%	24.4%	5.8%	80	5
Agree-disagree	2018		Supervisors in my work unit support employee development.	70.5%	17.6%	11.9%	84	0
Agree-disagree	2018		My supervisor listens to what I have to say.	80.5%	12.9%	6.6%	85	N/A
Agree-disagree	2018		My supervisor treats me with respect.	85.0%	10.8%	4.2%	85	N/A
Agree-disagree Good-poor	2018		I have trust and confidence in my supervisor.  Overall, how good a job do you feel is being done by your immediate supervisor?	71.4%	21.2%	7.4%	85	N/A
Agree-disagree	2018		In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	75.6%	19.2%	5.2%	85	N/A
Agree disagree	2010	20	in my organization, semon leaders generate high revers of motivation and communicate in the workforce.	52.3%	25.4%	22.3%	95	0
Agree-disagree	2018	27	My organization's senior leaders maintain high standards of honesty and integrity.	60.4%	25.4%	13.9%	85 82	3
Agree-disagree	2018	28	*Managers communicate the goals of the organization.	66.3%	21.6%	12.2%	83	1
Agree-disagree	2018	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
				65.5%	19.3%	15.2%	84	1
Good-poor	2018	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
				71.3%	18.5%	10.2%	81	4
Agree-disagree	2018		I have a high level of respect for my organization's senior leaders.	64.3%	22.0%	13.7%	83	1
Agree-disagree	2018		Senior leaders demonstrate support for Work-Life programs.	68.6%	21.3%	10.0%	82	3
Satisfied-	2018	33	*How satisfied are you with your involvement in decisions that affect your work?					
dissatisfied	2015	2.5	*Hannaki find an analish khai finda a kanalish khai finda a kanali	55.9%	24.4%	19.6%	85	N/A
Satisfied- dissatisfied	2018	34	*How satisfied are you with the information you receive from management on what's going on in your organization?		<b>-</b>			
นเวรสเเราเซน				57.3%	20.4%	22.3%	85	N/A

Satisfied- dissatisfied	2018	35	*How satisfied are you with the recognition you receive for doing a good job?	54.1%	29.9%	16.0%	85	N/A
Satisfied- dissatisfied	2018	36	*Considering everything, how satisfied are you with your job?	69.7%	16.3%	14.0%	85	N/A
Satisfied- dissatisfied	2018	37	Considering everything, how satisfied are you with your pay?	71.8%	17.6%	10.6%	85	N/A
Satisfied- dissatisfied	2018	38	*Considering everything, how satisfied are you with your organization?	64.4%	25.5%	10.1%	85	N/A
Agree-disagree	2017	1	*I am given a real opportunity to improve my skills in my organization.	76.2%	10.9%	13.0%	92	N/A
Agree-disagree	2017	2	I feel encouraged to come up with new and better ways of doing things.	67.8%	19.0%	13.2%	91	N/A
Agree-disagree	2017		My work gives me a feeling of personal accomplishment.	78.8%	12.5%	8.7%	92	N/A
Agree-disagree	2017		I know what is expected of me on the job.	82.9%	7.8%	9.3%	91	N/A
Agree-disagree	2017	5	*My workload is reasonable.	69.8%	17.4%	12.8%	92	0
Agree-disagree	2017	6 7	*My talents are used well in the workplace.  *I know how my work relates to the agency's goals and priorities.	68.8%	14.9%	16.3%	89	0
Agree-disagree Agree-disagree	2017	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	86.5% 70.1%	9.2%	4.3% 11.6%	92	0
Agree-disagree	2017	9	*The people I work with cooperate to get the job done.	81.9%	13.1%	5.1%	89 92	N/A
Agree-disagree	2017		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	40.2%	26.1%	33.7%	80	12
Agree-disagree	2017	12	*In my work unit, differences in performance are recognized in a meaningful way.	47.4%	25.8%	26.8%	85	6
Agree-disagree	2017	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
				65.6%	17.0%	17.4%	89	1
Agree-disagree	2017	14	Employees are recognized for providing high quality products and services.	63.8%	21.5%	14.7%	88	2
Agree-disagree	2017	15	Employees are protected from health and safety hazards on the job.	88.0%	8.0%	3.9%	90	1
Agree-disagree	2017	16	My agency is successful at accomplishing its mission.	76.4%	16.9%	6.7%	90	1
Agree-disagree	2017	17	*I recommend my organization as a good place to work.	63.6%	22.8%	13.6%	91	N/A
Agree-disagree	2017	18	*I believe the results of this survey will be used to make my agency a better place to work.	48.2%	23.3%	28.5%	87	4
Agree-disagree	2017	19	My supervisor supports my need to balance work and other life issues.	85.3%	8.2%	6.6%	91	0
Agree-disagree	2017	20	My supervisor is committed to a workforce representative of all segments of society.	79.4%	17.7%	2.9%	84	7
Agree-disagree	2017	21	Supervisors in my work unit support employee development.	77.3%	17.8%	4.9%	89	2
Agree-disagree	2017	22	My supervisor listens to what I have to say.	85.9%	7.7%	6.4%	91	N/A
Agree-disagree	2017		My supervisor treats me with respect.	83.7%	13.6%	2.7%	91	N/A
Agree-disagree	2017		I have trust and confidence in my supervisor.	76.6%	15.6%	7.8%	91	N/A
Good-poor	2017		Overall, how good a job do you feel is being done by your immediate supervisor?	80.1%	15.0%	4.9%	91	N/A
Agree-disagree	2017	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	50.3%	26.3%	23.4%	90	1
Agree-disagree	2017	27	My organization's senior leaders maintain high standards of honesty and integrity.	65.2%	24.9%	9.9%	87	4
Agree-disagree	2017	28	*Managers communicate the goals and priorities of the organization.	73.4%	15.4%	11.2%	89	0
Agree-disagree	2017	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
				69.1%	17.1%	13.8%	90	0
Good-poor	2017	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
A	2047	24		75.8%	20.0%	4.2%	91	0
Agree-disagree	2017		I have a high level of respect for my organization's senior leaders.	64.5%	22.7%	12.9%	91	0
Agree-disagree Satisfied-	2017	32	Senior leaders demonstrate support for Work-Life programs.  *How satisfied are you with your involvement in decisions that affect your work?	78.4%	16.7%	4.9%	89	2
dissatisfied	2017	33	now satisfied are you with your involvement in decisions that affect your work!	62.10/	10.20/	10 50/	01	N1 / A
Satisfied-	2017	34	*How satisfied are you with the information you receive from management on what's going on in your organization?	62.1%	19.3%	18.5%	91	N/A
dissatisfied	2017	J-	Thow satisfied are you with the information you receive from management on what signing on in your organization.	58.8%	27.6%	13.6%	91	N/A
Satisfied-	2017	35	*How satisfied are you with the recognition you receive for doing a good job?					
dissatisfied				62.1%	23.3%	14.6%	89	N/A
Satisfied- dissatisfied	2017	36	*Considering everything, how satisfied are you with your job?					
	2047	27		69.9%	19.1%	11.0%	91	N/A
Satisfied- dissatisfied	2017	37	Considering everything, how satisfied are you with your pay?	CO 00/	10 10/	12 10/	01	N1 / A
Satisfied-	2017	38	*Considering everything, how satisfied are you with your organization?	68.9%	18.1%	13.1%	91	N/A
dissatisfied	2017	30	considering everything, now satisfied are you with your organization:	60.69/	26.79/	12.00/	01	NI/A
Agree-disagree	2016	1	*I am given a real opportunity to improve my skills in my organization.	60.6% 76.5%	26.7% 8.2%	12.8% 15.4%	91 100	N/A N/A
Agree-disagree	2016		I feel encouraged to come up with new and better ways of doing things.	76.5%	11.6%	16.4%	99	N/A
Agree-disagree	2016		My work gives me a feeling of personal accomplishment.	73.5%	17.1%	9.3%	98	N/A
Agree-disagree	2016		I know what is expected of me on the job.	81.5%	10.6%	8.0%	98	N/A
Agree-disagree	2016	5	*My workload is reasonable.	62.5%	20.3%	17.2%	100	0
Agree-disagree	2016	6	*My talents are used well in the workplace.	63.0%	15.7%	21.2%	98	0
Agree-disagree	2016	7	*I know how my work relates to the agency's goals and priorities.	82.4%	7.0%	10.6%	99	0
Agree-disagree	2016	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	63.1%	23.0%	13.9%	95	5
Agree-disagree	2016	9	*The people I work with cooperate to get the job done.	81.5%	10.3%	8.2%	100	N/A
Agree-disagree	2016	10	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	38.9%	32.8%	28.3%	81	18
Agree-disagree	2016	12	*In my work unit, differences in performance are recognized in a meaningful way.	54.0%	25.2%	20.8%	89	11
Agree-disagree	2016	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
				66.9%	18.9%	14.1%	99	0
Agree-disagree	2016		Employees are recognized for providing high quality products and services.	64.4%	19.8%	15.8%	96	4
Agree-disagree	2016	15	Employees are protected from health and safety hazards on the job.	86.4%	6.6%	6.9%	97	0
Agree-disagree	2016	16	My agency is successful at accomplishing its mission.	79.3%	15.6%	5.1%	98	2
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Agree-disagree	2016	17	*I recommend my organization as a good place to work.	55.8%	29.2%	15.0%	100	N/A
Agree-disagree	2016	18	*I believe the results of this survey will be used to make my agency a better place to work.	52.5%	23.3%	24.3%	92	8
Agree-disagree	2016	19	My supervisor supports my need to balance work and other life issues.	87.6%	11.0%	1.4%	100	0
Agree-disagree	2016	20	My supervisor is committed to a workforce representative of all segments of society.	77.1%	18.1%	4.8%	95	4
Agree-disagree	2016	21	Supervisors in my work unit support employee development.	75.9%	14.4%	9.7%	96	3
Agree-disagree	2016	22	My supervisor listens to what I have to say.	83.7%	8.5%	7.8%	100	N/A
Agree-disagree	2016	23	My supervisor treats me with respect.	85.4%	11.3%	3.3%	99	N/A
Agree-disagree	2016	24	I have trust and confidence in my supervisor.	72.8%	16.2%	11.0%	99	N/A
Good-poor	2016	25	Overall, how good a job do you feel is being done by your immediate supervisor?	80.6%	16.3%	3.1%	99	N/A
Agree-disagree	2016	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
				53.2%	18.7%	28.1%	93	6
Agree-disagree	2016	27	My organization's senior leaders maintain high standards of honesty and integrity.	53.8%	25.0%	21.2%	88	10
Agree-disagree	2016	28	*Managers communicate the goals and priorities of the organization.	68.8%	19.0%	12.2%	93	6
Agree-disagree	2016	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
				64.1%	18.0%	17.9%	93	6
Good-poor	2016	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
				73.6%	16.0%	10.5%	90	8
Agree-disagree	2016	31	I have a high level of respect for my organization's senior leaders.	64.1%	20.2%	15.7%	96	3
Agree-disagree	2016	32	Senior leaders demonstrate support for Work-Life programs.	72.0%	23.7%	4.2%	97	2
Satisfied-	2016	33	*How satisfied are you with your involvement in decisions that affect your work?					
dissatisfied				61.2%	20.7%	18.0%	98	N/A
Satisfied-	2016	34	*How satisfied are you with the information you receive from management on what's going on in your organization?	01.270	20.770	10.070	30	14//
dissatisfied				53.9%	24.4%	21.7%	96	N/A
Satisfied-	2016	35	*How satisfied are you with the recognition you receive for doing a good job?	33.376	24.470	21.770	30	IN/A
dissatisfied	2010	33	Thow satisfied are you with the recognition you receive for doing a good job:	62.40/	40.50/	40.40/	06	21/2
Satisfied-	2016	36	*Considering everything how satisfied are you with your job?	63.1%	18.5%	18.4%	96	N/A
dissatisfied	2016	36	*Considering everything, how satisfied are you with your job?					.
				66.8%	25.4%	7.8%	98	N/A
Satisfied-	2016	37	Considering everything, how satisfied are you with your pay?					
dissatisfied				69.3%	11.9%	18.7%	97	N/A
Satisfied-	2016	38	*Considering everything, how satisfied are you with your organization?					
dissatisfied				59.5%	25.4%	15.1%	98	N/A
Agree-disagree	2015	1	*I am given a real opportunity to improve my skills in my organization.	52.4%	23.1%	24.5%	30	N/A
Agree-disagree	2015	2	I feel encouraged to come up with new and better ways of doing things.	70.8%	14.4%	14.8%	30	N/A
Agree-disagree	2015	3	My work gives me a feeling of personal accomplishment.	63.3%	30.7%	6.1%	30	N/A
Agree-disagree	2015	4	I know what is expected of me on the job.	86.9%	7.1%	6.0%	30	N/A
Agree-disagree	2015	5	*My workload is reasonable.	48.4%	20.7%	30.8%	30	0
Agree-disagree	2015	6	*My talents are used well in the workplace.	59.2%	12.1%	28.7%	28	0
Agree-disagree	2015	7	*I know how my work relates to the agency's goals and priorities.	83.6%	10.3%	6.1%	29	1
Agree-disagree	2015	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	50.9%	29.3%	19.8%	29	1
Agree-disagree	2015	9	*The people I work with cooperate to get the job done.	75.5%	18.5%	6.0%	30	N/A
Agree-disagree	2015	10	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	37.2%	33.4%	29.4%	28	2
Agree-disagree	2015	12	*In my work unit, differences in performance are recognized in a meaningful way.	45.1%	21.6%	33.3%	30	0
Agree-disagree	2015	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
				59.9%	15.4%	24.7%	28	o
Agree-disagree	2015	14	Employees are recognized for providing high quality products and services.	64.3%	21.9%	13.8%	28	0
Agree-disagree	2015		Employees are protected from health and safety hazards on the job.	92.0%	8.0%	0.0%	27	1
Agree-disagree	2015		My agency is successful at accomplishing its mission.	68.6%	24.1%	7.3%	25	3
Agree-disagree	2015	17	*I recommend my organization as a good place to work.	48.9%	22.9%	28.2%	28	N/A
Agree-disagree	2015	18	*I believe the results of this survey will be used to make my agency a better place to work.	48.3%	19.8%	31.9%	27	1
Agree-disagree	2015		My supervisor supports my need to balance work and other life issues.	93.7%	6.3%	0.0%	28	0
Agree-disagree	2015		My supervisor is committed to a workforce representative of all segments of society.	77.7%	22.3%	0.0%	23	5
Agree-disagree	2015		Supervisors in my work unit support employee development.	70.3%	14.3%	15.4%	28	0
Agree-disagree	2015		My supervisor listens to what I have to say.	96.7%	0.0%	3.3%	28	N/A
Agree-disagree	2015		My supervisor treats me with respect.	96.7%	0.0%	3.3%	28	N/A
Agree-disagree	2015		I have trust and confidence in my supervisor.	82.5%	11.0%	6.5%	28	N/A N/A
Good-poor	2015		Overall, how good a job do you feel is being done by your immediate supervisor?	82.3%	14.0%	3.3%	28	N/A N/A
Agree-disagree	2015		In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	52.070	± 1.0/0	3.370	20	14/7
		<del>-</del>	, g , manual distribution and a summarian and	38.5%	24.1%	37.4%	27	
Agree-disagree	2015	27	My organization's senior leaders maintain high standards of honesty and integrity.	39.5%	37.1%	23.4%	25	2
Agree-disagree	2015	28	*Managers communicate the goals and priorities of the organization.	48.4%	31.4%	20.2%	27	0
Agree-disagree	2015		Managers promote communication among different work units (for example, about projects, goals, needed resources).	40.470	J1.4/0	20.2/0	21	0
, bice disagree	2013	23	managers promote commanication among amerent work units (for example, about projects, goals, fleeded resources).	44.50/	22.70/	22.004	3-	
Good poor	2015	20	Overall, how good a job do you fool is being done by the manager directly above your immediate averaging?	44.5%	22.7%	32.9%	27	0
Good-poor	2015	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	65.61	27.001	7.464		
A 2002 2 - 11	2015	2.1		65.9%	27.0%	7.1%	26	1
Agree-disagree	2015		I have a high level of respect for my organization's senior leaders.	59.9%	22.4%	17.7%	26	1
Agree-disagree	2015		Senior leaders demonstrate support for Work-Life programs.	42.5%	38.5%	19.0%	26	1
Satisfied-	2015	33	*How satisfied are you with your involvement in decisions that affect your work?					
dissatisfied				54.6%	15.9%	29.4%	27	N/A
Satisfied-	2015	34	*How satisfied are you with the information you receive from management on what's going on in your organization?					
dissatisfied				56.9%	14.7%	28.4%	27	N/A

Satisfied- dissatisfied	2015	35	*How satisfied are you with the recognition you receive for doing a good job?	52.7%	26.0%	21.3%	25	N/A
Satisfied- dissatisfied	2015	36	*Considering everything, how satisfied are you with your job?	78.5%	18.0%	3.4%	27	N/A
Satisfied- dissatisfied	2015	37	Considering everything, how satisfied are you with your pay?	66.8%	18.3%	14.9%	27	N/A
Satisfied- dissatisfied	2015	38	*Considering everything, how satisfied are you with your organization?	47.8%	33.9%	18.3%	27	N/A
Agree-disagree	2014	1	*I am given a real opportunity to improve my skills in my organization.	37.9%	28.0%	34.1%	32	N/A
Agree-disagree	2014	2	I feel encouraged to come up with new and better ways of doing things.	56.1%	23.9%	20.0%	33	N/A
Agree-disagree	2014		My work gives me a feeling of personal accomplishment.	58.1%	23.5%	18.4%	33	N/A
Agree-disagree	2014		I know what is expected of me on the job.	72.5%	23.9%	3.6%	33	N/A
Agree-disagree	2014	5	*My workload is reasonable.	50.0%	14.6%	35.4%	33	0
Agree-disagree	2014	6 7	*My talents are used well in the workplace.	54.6%	13.3%	32.1%	32	0
Agree-disagree Agree-disagree	2014	8	*I know how my work relates to the agency's goals and priorities.  *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	77.9% 56.8%	12.1% 24.6%	10.0% 18.6%	33 29	0
Agree-disagree	2014	9	*The people I work with cooperate to get the job done.	66.6%	26.9%	6.5%	33	N/A
Agree-disagree	2014		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	19.3%	37.5%	43.3%	30	3
Agree-disagree	2014	12	*In my work unit, differences in performance are recognized in a meaningful way.	41.0%	27.5%	31.4%	31	2
Agree-disagree	2014	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					_
				56.8%	19.6%	23.6%	32	1
Agree-disagree	2014	14	Employees are recognized for providing high quality products and services.	46.4%	33.0%	20.7%	32	1
Agree-disagree	2014	15	Employees are protected from health and safety hazards on the job.	82.8%	9.8%	7.4%	31	1
Agree-disagree	2014	16	My agency is successful at accomplishing its mission.	52.9%	47.1%	0.0%	33	0
Agree-disagree	2014	17	*I recommend my organization as a good place to work.	35.7%	45.1%	19.2%	32	N/A
Agree-disagree	2014	18	*I believe the results of this survey will be used to make my agency a better place to work.	38.0%	16.2%	45.8%	26	6
Agree-disagree	2014	19	My supervisor supports my need to balance work and other life issues.	93.1%	3.8%	3.1%	31	1
Agree-disagree	2014	20	My supervisor is committed to a workforce representative of all segments of society.	63.4%	36.6%	0.0%	29	3
Agree-disagree	2014	21	Supervisors in my work unit support employee development.	70.2%	20.7%	9.1%	31	1
Agree-disagree	2014	22	My supervisor listens to what I have to say.	90.1%	9.9%	0.0%	32	N/A
Agree-disagree	2014		My supervisor treats me with respect.	91.7%	5.3%	3.0%	32	N/A
Agree-disagree	2014		I have trust and confidence in my supervisor.	77.5%	19.5%	3.0%	32	N/A
Good-poor	2014		Overall, how good a job do you feel is being done by your immediate supervisor?	83.0%	13.8%	3.2%	30	N/A
Agree-disagree	2014	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
Agrae disagrae	2014	27	My organization's conjur loaders maintain high standards of honosty and integrity	20.7%	26.1%	53.2%	32	0
Agree-disagree Agree-disagree	2014	27 28	My organization's senior leaders maintain high standards of honesty and integrity.  *Managers communicate the goals and priorities of the organization.	32.7%	33.2%	34.0%	29	2
Agree-disagree	2014		Managers communicate the goals and priorities of the organization.  Managers promote communication among different work units (for example, about projects, goals, needed resources).	44.5%	21.5%	34.0%	31	1
Agree-uisagree	2014	29	imanagers promote communication among unreferit work units (for example, about projects, goals, fleeded resources).	34.5%	27.3%	38.2%	31	1
Good-poor	2014	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	34.3%	27.3/0	36.270	31	
·				47.7%	30.9%	21.5%	31	1
Agree-disagree	2014	31	I have a high level of respect for my organization's senior leaders.	37.4%	37.2%	25.4%	31	1
Agree-disagree	2014	32	Senior leaders demonstrate support for Work-Life programs.	25.6%	42.1%	32.3%	29	3
Satisfied-	2014	33	*How satisfied are you with your involvement in decisions that affect your work?					
dissatisfied				42.7%	35.1%	22.2%	31	N/A
Satisfied- dissatisfied	2014	34	*How satisfied are you with the information you receive from management on what's going on in your organization?	39.7%	34.5%	25.8%	30	N/A
Satisfied-	2014	35	*How satisfied are you with the recognition you receive for doing a good job?	331770	3 11370	25.670		.,,,
dissatisfied				54.6%	19.4%	26.1%	31	N/A
Satisfied-	2014	36	*Considering everything, how satisfied are you with your job?					
dissatisfied				47.3%	23.3%	29.4%	31	N/A
Satisfied-	2014	37	Considering everything, how satisfied are you with your pay?					
dissatisfied				58.6%	24.1%	17.3%	32	N/A
Satisfied-	2014	38	*Considering everything, how satisfied are you with your organization?					
dissatisfied				37.2%	37.6%	25.2%	31	N/A
Agree-disagree	2013	1	*I am given a real opportunity to improve my skills in my organization.	38.5%	27.6%	33.9%	25	N/A
Agree-disagree	2013		I feel encouraged to come up with new and better ways of doing things.	50.2%	27.5%	22.3%	24	N/A
Agree-disagree	2013		My work gives me a feeling of personal accomplishment.	63.0%	24.9%	12.2%	25	N/A
Agree-disagree	2013		I know what is expected of me on the job.	63.5%	19.1%	17.4%	25	N/A
Agree-disagree	2013	5	*My workload is reasonable.	35.2%	13.6%	51.2%	25	0
Agree-disagree Agree-disagree	2013	6 7	*My talents are used well in the workplace.  *I know how my work relates to the agency's goals and priorities.	48.9%	20.1%	31.0%	25	0
	2013	8	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	55.3%	32.8%	11.8%	25	0
Agree-disagree Agree-disagree	2013	9	*The people I work with cooperate to get the job done.	50.5%	21.2%	28.3% 20.1%	24	N/ / A
Agree-disagree	2013		In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	71.3% 18.4%	8.6% 45.9%	20.1% 35.7%	25	N/A
Agree-disagree	2013	12	*In my work unit, differences in performance are recognized in a meaningful way.	25.5%	45.9% 38.5%	35.7%	24 25	0
Agree-disagree	2013	13	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	23.3%	JO.J70	33.370	25	U
	_515	10	The manual manua	48.2%	20.7%	31.1%	23	0
Agree-disagree	2013	14	Employees are recognized for providing high quality products and services.	32.9%	30.8%	36.3%	23	0
Agree-disagree	2013		Employees are protected from health and safety hazards on the job.	83.3%	11.6%	5.1%	23	0
Agree-disagree	2013		My agency is successful at accomplishing its mission.	62.2%	24.7%	13.1%	22	1
					,-	,,,,,,,		

								_
Agree-disagree	2013	17	*I recommend my organization as a good place to work.	34.4%	20.6%	45.0%	23	N/A
Agree-disagree	2013	18	*I believe the results of this survey will be used to make my agency a better place to work.	39.9%	32.2%	27.9%	21	2
Agree-disagree	2013	19	My supervisor supports my need to balance work and other life issues.	88.8%	3.7%	7.5%	23	0
Agree-disagree	2013	20	My supervisor is committed to a workforce representative of all segments of society.	80.1%	15.5%	4.4%	19	4
Agree-disagree	2013	21	Supervisors in my work unit support employee development.	59.5%	16.3%	24.2%	23	0
Agree-disagree	2013	22	My supervisor listens to what I have to say.	65.6%	20.6%	13.8%	23	N/A
Agree-disagree	2013	23	My supervisor treats me with respect.	75.1%	13.6%	11.2%	23	N/A
Agree-disagree	2013	24	I have trust and confidence in my supervisor.	51.3%	30.4%	18.4%	23	N/A
Good-poor	2013	25	Overall, how good a job do you feel is being done by your immediate supervisor?	61.4%	16.7%	21.9%	23	N/A
Agree-disagree	2013	26	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
				24.3%	26.7%	49.0%	21	0
Agree-disagree	2013	27	My organization's senior leaders maintain high standards of honesty and integrity.	30.2%	20.2%	49.5%	22	0
Agree-disagree	2013	28	*Managers communicate the goals and priorities of the organization.	41.3%	17.8%	41.0%	22	0
Agree-disagree	2013	29	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
				30.2%	24.1%	45.6%	22	0
Good-poor	2013	30	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
				43.2%	16.6%	40.3%	19	3
Agree-disagree	2013	31	I have a high level of respect for my organization's senior leaders.	37.1%	30.8%	32.2%	22	0
Agree-disagree	2013	32	Senior leaders demonstrate support for Work-Life programs.	30.7%	51.0%	18.3%	20	2
Satisfied-	2013	33	*How satisfied are you with your involvement in decisions that affect your work?					
dissatisfied				44.0%	23.5%	32.5%	21	N/A
Satisfied-	2013	34	*How satisfied are you with the information you receive from management on what's going on in your organization?					
dissatisfied				24.7%	40.4%	34.9%	20	N/A
Satisfied-	2013	35	*How satisfied are you with the recognition you receive for doing a good job?					
dissatisfied				34.2%	23.7%	42.1%	21	N/A
Satisfied-	2013	36	*Considering everything, how satisfied are you with your job?	011270	23,5	121273		1.77
dissatisfied				43.5%	13.9%	42.7%	21	N/A
Satisfied-	2013	37	Considering everything, how satisfied are you with your pay?	43.570	13.570	42.770		14/7
dissatisfied			,	53.5%	17.6%	28.9%	21	N/A
Satisfied-	2013	38	*Considering everything, how satisfied are you with your organization?	33.370	17.070	20.570	21	14/7
dissatisfied	2013	30	considering everything, now satisfied are you with your organization.	31.6%	29.8%	38.6%	21	NI/A
				31.0%	29.6%	30.0%	21	N/A

<sup>\*</sup> AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

The Trending Dashboard only includes items 1-38, excluding item 11.

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 10 completed surveys.

<sup>\*\*</sup> Unweighted count of responses excluding "Do Not Know"

### **COVID-19 Pandemic: Background**

When responding to questions 39 through 57, respondents were asked to think of their experiences during the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020), unless otherwise instructed.

## 39. During the COVID-19 pandemic, on average what percentage of your work time have you been <u>physically present</u> at your agency worksite (including headquarters, bureau, field offices, etc.)?

	2020	
	N	%
100% of my work time	5	5.1%
At least 75% but less than 100%	3	3.2%
At least 50% but less than 75%	1	0.9%
At least 25% but less than 50%	9	8.6%
Less than 25%	48	49.2%
I have not been physically present at my agency worksite during the		
pandemic	32	33.0%
Total	98	100.0%

### 41. What type(s) of leave have you used $\underline{because of}$ the pandemic? (Mark all that apply)

	2020	
	N	%
Leave under the Emergency Paid Sick Leave Act (part of the Families First		
Coronavirus Response Act)	0	0.0%
Annual leave	39	40.1%
Sick leave	34	34.5%
Weather and safety leave	4	3.7%
Administrative leave	5	4.8%
Other paid leave (e.g., comp time, credit hours)	7	7.1%
Unpaid leave (e.g., LWOP)	0	0.0%
I have not used leave because of the pandemic	54	53.3%
Total (percents will add to more than 100% because respondents could		
choose more than one response option)	100	

If the response to item 41 was "I have not used leave because of the pandemic", item 41a was skipped.

41a. During the COVID-19 pandemic, what percentage of your total work time have you used leave <u>because of</u> the pandemic?

	2020	
	N	%
100% of my work time	2	4.7%

At least 75% but less than 100%	1	2.4%
At least 50% but less than 75%	0	0.0%
At least 25% but less than 50%	1	1.9%
Less than 25%	42	91.0%
Total	46	100.0%

## 42. How have you changed your participation in alternative work schedules (AWS) <u>because of</u> the COVID-19 pandemic? Examples of AWS include compressed work and flexible work schedule.

	2020	
	N	%
<u>I began</u> an alternative work schedule	7	7.6%
<u>I ended</u> my usual alternative work schedule	3	3.0%
No change because of the pandemic	89	89.4%
Total	99	100.0%

Percentages are weighted to represent the Agency's population.

### **COVID-19 Pandemic: Telework**

40. Please select the response that BEST describes your teleworking schedule (1) BEFORE the COVID-19 pandemic, (2) DURING the PEAK of the pandemic, and (3) AS OF the date you responded to this survey.

	REFORE the COVID	-19 nandemic	DURING the P pander		AS OF the date y to this s	
	BEFORE the COVID-19 pandemic 2020		2020		2020	
	N	%	N	%	N	%
I telework every work day	4	3.8%	80	81.3%	70	72.3%
I telework 3 or 4 days per week	0	0.0%	12	11.7%	21	21.1%
I telework 1 or 2 days per week	12	12.1%	6	6.0%	6	5.6%
I telework, but only about 1 or 2 days per month	42	41.8%	0	0.0%	0	0.0%
I telework very infrequently, on an unscheduled or short-term basis	22	22.1%	0	0.0%	0	0.0%
I do not telework because I have to be physically present on the job (e.g.,						
law enforcement officers, TSA agent, border patrol agent, security						
personnel)	1	1.1%	0	0.0%	0	0.0%
I do not telework because of technical issues (e.g., connectivity, inadequate						
equipment) that prevent me from teleworking	0	0.0%	0	0.0%	0	0.0%
I do not telework because I did not receive approval to do so, even though I						
have the kind of job where I can telework	8	8.2%	0	0.0%	0	0.0%
I do not telework because I choose not to telework	11	10.9%	1	1.0%	1	1.0%
Total	100	100.0%	99	100.0%	98	100.0%

## **Telework Trends**

40. Please select the response that BEST describes your teleworking schedule.

	2020 (BEFORE the CO pandemic		2019		201	Q
	N	- <i>1</i> %	N	%		<u>%</u>
I telework every work day	4	3.8%	3	3.5%	2	2.1%
I telework 3 or 4 days per week	0	0.0%	0	0.0%	1	1.5%
I telework 1 or 2 days per week	12	12.1%	6	8.7%	9	10.1%
I telework, but only about 1 or 2 days per month	42	41.8%	34	45.0%	38	45.9%
I telework very infrequently, on an unscheduled or short-term basis	22	22.1%	22	27.5%	20	22.1%
I do not telework because I have to be physically present on the job (e.g., law enforcement officers, TSA agent, border patrol agent, security						
personnel)	1	1.1%	1	1.4%	2	2.8%
I <u>do not</u> telework because of technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking	0	0.0%	0	0.0%	0	0.0%
I do not telework because I did not receive approval to do so, even though I						
have the kind of job where I can telework	8	8.2%	3	3.4%	3	3.6%
I do not telework because I choose not to telework	11	10.9%	8	10.5%	10	11.8%
Total	100	100.0%	77	100.0%	85	100.0%

Percentages are weighted to represent the Agency's population.

 $Trending for the \ Telework \ (Q40) \ question \ is \ based \ on the \ "BEFORE \ the \ COVID-19 \ pandemic" \ responses.$ 

The rows above do not include results for any year when there were fewer than 10 completed surveys.

## **COVID-19 Pandemic: Employee Supports**

43. How has your organization supported your <u>well-being</u> needs during the COVID-19 pandemic?

For each support listed, choose the best response from one of the 3 columns: (1) those supports you needed and have been <u>available</u> to you, (2) those needed but <u>not available</u> to you, and (3) those supports you have not currently needed.

			Needed, but not a	vailable_		
	Needed and <u>availab</u>	<u>le</u> to me	to me		Not needed by m	e now
	2020		2020		2020	
	N	%	N	%	N	%
43A. Expanded telework	83	85.7%	2	2.1%	12	12.2%
43B. Expanded work schedule flexibilities	65	67.8%	3	3.0%	29	29.2%
43C. Expanded leave policies	30	31.1%	3	3.4%	64	65.4%
43D. More information on available leave policies	38	40.2%	3	3.4%	55	56.4%
43E. Expanded mental health resources (e.g., assistance with stress of						
COVID-19)	26	26.8%	8	8.6%	64	64.6%
43F. Expanded physical health resources (e.g., temperature checks, COVID-						
19 illness testing) at my agency worksite	20	20.5%	15	15.1%	63	64.3%
43G. Timely communication about possible COVID-19 illness at my agency						
worksite	81	81.6%	7	7.0%	11	11.4%
43H. Protection of employees at higher risk for severe illness from COVID-19						
exposure	63	63.9%	4	4.3%	31	31.8%
431. Limited access to my agency worksite buildings/facilities (e.g., closures,						
limits on activities with external visitors/groups)	68	69.3%	2	1.8%	28	28.9%
43J. Social distancing (e.g., limits on group size, reduced access to common						
areas) in my agency worksite	71	71.4%	3	2.9%	25	25.6%
43K. Rearranged workspaces to maximize social distancing	27	28.1%	7	7.1%	63	64.7%
43L. Encouraged use of personal protective equipment (PPE) or other safety						
equipment in my agency worksite	66	66.5%	3	2.8%	30	30.7%
43M. Cleaning and sanitizing supplies available to reduce risk of illness in						
my agency worksite	70	71.0%	5	4.6%	24	24.4%
43N. Training for all employees on health and safety protocols	51	51.7%	8	8.2%	39	40.2%

 $\label{percentages} \mbox{ Percentages are weighted to represent the Agency's population.}$ 

## **COVID-19 Pandemic: Employee Supports**

## 44. During the COVID-19 pandemic my organization's senior leaders have demonstrated commitment to employee health and safety.

	2020	
	N	%
Strongly Agree	56	56.1%
Agree	33	33.9%
Neither Agree nor Disagree	6	5.9%
Disagree	4	4.0%
Strongly Disagree	0	0.0%
No Basis to Judge	0	
Total	99	100.0%

## 45. During the COVID-19 pandemic my organization's senior leaders have supported policies and procedures to protect employee health and safety.

	202	0
	N	%
Strongly Agree	56	56.1%
Agree	34	34.7%
Neither Agree nor Disagree	5	5.2%
Disagree	4	4.0%
Strongly Disagree	0	0.0%
No Basis to Judge	0	
Total	99	100.0%

## 46. During the COVID-19 pandemic my organization's senior leaders have provided effective communications about the pandemic.

	2020	
	N	%
Strongly Agree	52	52.8%
Agree	37	37.7%
Neither Agree nor Disagree	7	7.4%
Disagree	2	2.0%
Strongly Disagree	0	0.0%
No Basis to Judge	0	
Total	98	100.0%

#### 47. During the COVID-19 pandemic my supervisor has shown concern for my health and safety.

	2020	
	N	%
Strongly Agree	60	61.2%
Agree	30	30.2%
Neither Agree nor Disagree	6	6.3%
Disagree	2	2.2%
Strongly Disagree	0	0.0%
No Basis to Judge	1	
Total	99	100.0%

## 48. During the COVID-19 pandemic my supervisor has supported my efforts to stay healthy and safe while working.

	2020	
	N	%
Strongly Agree	60	62.9%
Agree	30	30.6%
Neither Agree nor Disagree	4	4.2%
Disagree	2	2.3%
Strongly Disagree	0	0.0%
No Basis to Judge	3	
Total	99	100.0%

## 49. During the COVID-19 pandemic my supervisor has created an environment where I can voice my concerns about staying healthy and safe.

	2020	
	N	%
Strongly Agree	58	61.5%
Agree	25	26.6%
Neither Agree nor Disagree	7	7.4%
Disagree	4	4.5%
Strongly Disagree	0	0.0%
No Basis to Judge	5	
Total	99	100.0%

Percentages are weighted to represent the Agency's population.

<sup>&</sup>quot;No Basis to Judge" responses are not included in percentage calculations.

### **COVID-19 Pandemic: Work Supports**

50. How has your organization supported <u>your work</u> during the COVID-19 pandemic?

For each support listed choose the best response from one of the 3 columns: (1) those supports you needed and have been <u>available</u> to you, (2) those you needed but <u>not available</u> to you, and (3) those supports you have not currently needed.

			Needed, but <u>not</u>	<u>available</u>		
	Needed and <u>availal</u>	ole to me	to me		Not needed by	me now
	2020		2020		2020	
<u> </u>	N	%	N	%	N	%
50A. Consistent communication (e.g., organizational status, what to expect)	82	86.2%	8	8.4%	5	5.4%
50B. Training for new/changed work or work processes because of the pandemic	47	48.6%	8	8.2%	41	43.2%
50C. Reallocation of resources (e.g., staffing, budget, materials) to support						
changes in work because of the pandemic	32	32.7%	12	12.4%	53	54.8%
50D. Help with commuting issues (e.g., alternatives to public transportation)	18	18.9%	3	3.1%	76	78.1%
50E. Options for work/business travel	18	19.1%	2	2.2%	76	78.8%
50F. Information on remote work policies, procedures, and expectations	76	78.5%	5	5.1%	16	16.4%
50G. Training on how to work remotely	54	57.3%	4	4.3%	36	38.5%
50H. Equipment and technology for working remotely (e.g., laptops, cell phone, Information Technology infrastructure)	89	90.7%	1	1.1%	8	8.2%
50I. Expanded collaboration tools (e.g., video conferencing, teleconferencing)	81	84.1%	7	7.2%	8	8.7%
50J. Expanded training for using remote work tools and applications	59	59.7%	9	9.5%	29	30.9%
50K. Expanded Information Technology (IT) support	74	76.4%	11	11.3%	12	12.2%
50L. Information about data security policies and procedures	81	85.7%	3	3.5%	10	10.8%

Percentages are weighted to represent the Agency's population.

## **COVID-19 Pandemic: Work Supports**

## 51. Does the type of work you do require you to be physically present at a worksite (e.g., border patrol agent, TSA agent, meat inspector)?

2020	2020	
N	%	
4	4.0%	
72	74.5%	
22	21.5%	
98	100.0%	

Percentages are weighted to represent the Agency's population.

## **COVID-19 Pandemic: Work Effects**

### 52. How disruptive has the COVID-19 pandemic been to your ability to do your work?

	2020	2020	
	N	%	
Extremely	1	1.1%	
Very	0	0.0%	
Somewhat	20	20.5%	
Slightly	35	36.0%	
Not at All	40	42.4%	
No Basis to Judge	1	<u></u>	
Total	97	100.0%	

### 53. How have your work demands changed because of the COVID-19 pandemic?

	2020	
	N	%
Greatly Increased	17	17.9%
Somewhat Increased	32	33.6%
About the Same	44	47.5%
Somewhat Decreased	1	1.0%
Greatly Decreased	0	0.0%
No Basis to Judge	3	
Total	97	100.0%

## 56. In the phased return of employees to the agency worksite (i.e., opening up government), my organization has made employee safety a top priority.

	2020	
	N	%
Strongly Agree	39	47.6%
Agree	25	30.6%
Neither Agree nor Disagree	13	16.6%
Disagree	3	3.8%
Strongly Disagree	1	1.4%
No Basis to Judge	17	
Total	98	100.0%

## 57. Based on my organization's handling of the COVID-19 pandemic, I believe my organization will respond effectively to future emergencies.

	2020	
	N	%
Strongly Agree	39	41.0%
Agree	38	40.8%
Neither Agree nor Disagree	13	13.5%
Disagree	2	2.3%
Strongly Disagree	2	2.3%
No Basis to Judge	4	
Total	98	100.0%

Percentages are weighted to represent the Agency's population.

<sup>&</sup>quot;No Basis to Judge" responses are not included in percentage calculations.

## **COVID-19 Pandemic: Work Effects**

Please answer the question below thinking of your experiences <u>prior to</u> the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020).

54A. Prior to the COVID-19	andemic, my work unit met the needs of ou	r customers.

	2020	2020	
	N	%	
Always	59	62.3%	
Most of the Time	31	32.1%	
Sometimes	5	5.6%	
Rarely	0	0.0%	
Never	0	0.0%	
No Basis to Judge	3		
Total	98	100.0%	

### 54B. <u>Prior to</u> the COVID-19 pandemic, my work unit contributed positively to my agency's performance.

	2020	
	N	%
Always	67	71.2%
Most of the Time	24	25.2%
Sometimes	3	3.5%
Rarely	0	0.0%
Never	0	0.0%
No Basis to Judge	3	
Total	97	100.0%

### 54C. <u>Prior to</u> the COVID-19 pandemic, my work unit produced high-quality work.

	202	0
	N	%
Always	64	67.5%
Most of the Time	27	29.0%
Sometimes	3	3.5%
Rarely	0	0.0%
Never	0	0.0%
No Basis to Judge	4	
Total	98	100.0%

54D. <u>Prior to</u> the COVID-19 pandemic, my work unit adapted to changing	priorities.	
	2020	
	N	%
Always	67	69.7%
Most of the Time	26	26.8%
Sometimes	2	2.3%
Rarely	1	1.1%
Never	0	0.0%
No Basis to Judge	2	
Total	98	100.0%
54E. <u>Prior to</u> the COVID-19 pandemic, my work unit successfully collabora	ted.	
	2020	
	N	%
Always	63	65.4%
Most of the Time	30	31.1%
Sometimes	3	3.4%
Rarely	0	0.0%
Never	0	0.0%
No Basis to Judge	2	
Total	98	100.0%
54F. <u>Prior to</u> the COVID-19 pandemic, my work unit achieved our goals.		
17 17 10 to the corns 13 panaeims, my work ame achieved our gould	2020	
	N	%
Always	61	63.4%
Most of the Time	33	34.3%
Sometimes	1	1.2%
Rarely	- 1	1.1%
Never	0	0.0%
	-	0.070

Please answer the question below thinking of your experiences <u>during</u> the COVID-19 pandemic (for much of the Federal government, pandemic responses began in March 2020).

2

100.0%

98

No Basis to Judge

Total

### 55A. <u>During</u> the COVID-19 pandemic, my work unit has met the needs of our customers.

	2020	
	N	%
Always	56	59.6%
Most of the Time	33	33.6%
Sometimes	6	6.7%
Rarely	0	0.0%
Never	0	0.0%
No Basis to Judge	3	
Total	98	100.0%

### 55B. <u>During</u> the COVID-19 pandemic, my work unit has contributed positively to my agency's performance.

	202	.0
	N	%
Always	67	69.8%
Most of the Time	25	25.6%
Sometimes	4	4.6%
Rarely	0	0.0%
Never	0	0.0%
No Basis to Judge	1	
Total	97	100.0%

#### 55C. <u>During</u> the COVID-19 pandemic, my work unit has produced high-quality work.

	2020	
	N	%
Always	69	71.6%
Most of the Time	23	23.8%
Sometimes	3	3.4%
Rarely	1	1.2%
Never	0	0.0%
No Basis to Judge	2	
Total	98	100.0%

#### 55D. <u>During</u> the COVID-19 pandemic, my work unit has adapted to changing priorities.

	2020	
	N	%
Always	70	71.7%
Most of the Time	23	23.8%
Sometimes	2	2.3%
Rarely	2	2.3%
Never	0	0.0%
No Basis to Judge	1	
Total	98	100.0%

55E. <u>During</u> the COVID-19 pandemic, my work unit has successfully collaborate
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	2020	
	N	%
Always	64	66.3%
Most of the Time	25	26.0%
Sometimes	5	5.4%
Rarely	2	2.3%
Never	0	0.0%
No Basis to Judge	2	
Total	98	100.0%

## 55F. <u>During</u> the COVID-19 pandemic, my work unit has achieved our goals.

	2020	
	N	%
Always	62	64.7%
Most of the Time	29	29.5%
Sometimes	4	4.6%
Rarely	1	1.2%
Never	0	0.0%
No Basis to Judge	2	
Total	98	100.0%

Percentages are weighted to represent the Agency's population.

"No Basis to Judge" responses are not included in percentage calculations.

## When responding to questions 58 through 64 about Work-Life programs, respondents were asked to share their work experiences since the last OPM FEVS administration (June 2019).

		2020			2010			2010	
		2020 Satisfaction	All Response		2019 Satisfaction	All Response		2018 Satisfaction	All Respon
58. How satisfied are you with the Telework program in your agency?  Very Satisfied	<b>N</b> 40	<b>%</b> 43.4%	<b>Options %</b> 41.0%	N 16	<b>%</b> 23.8%	<b>Options %</b> 20.9%	<b>N</b> 19	<b>%</b> 26.8%	Options 23.7
Satisfied	26	28.5%	26.9%	20	29.4%	25.8%	25	33.4%	29.6
Neither Satisfied nor Dissatisfied	13	14.0%	13.2%	17	25.6%	22.5%	14	19.9%	17.6
Dissatisfied  Very Dissatisfied	11 2	11.9% 2.3%	11.3% 2.1%	8 7	11.3% 10.0%	9.9% 8.8%	11 5	13.8% 6.2%	12.2 5.5
Item Response Total	92	100.0%	94.6%	68	100.0%	87.9%	74	100.0%	88.6
I choose not to participate in this program	2		2.0%	5		7.0%	7		8.6
This program is not available to me I am unaware of this program	1		2.3% 1.1%	0		5.1% 0.0%	0		2.9 0.0
Total	97	100.0%	100.0%	77	100.0%	100.0%	83	100.0%	100.0
59. Which of the following Work-Life programs have you participated in or used at your agency within the last 12 months? (Mark		2020		20	19				
all that apply)		N	%	N N	%				
Alternative Work Schedules (for example, compressed work schedule, flexible work schedule)		73	75.0%	58	75.8%				
Health and Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, CPR training, Health and wellness fair)		47	48.6%	47	61.2%				
,									
Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)		4	4.3%	2	2.6%				
Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)		5	5.1%	1	1.2%				
Elder Care Programs (for example, elder/adult care, support groups, resources)		0	0.0%	0	0.0%				
None listed above		18	17.9%	10	12.8%				
Total (percents will add to more than 100% because respondents could choose more than one response option)  Note: This item was not in the 2018 OPM FEVS.		98		77					
Note. This hell was not in the 2016 of NITEVS.									
60. How satisfied are you with the following Work-Life programs in your agency? Alternative Work Schedules (for example,		2020 Satisfaction	All Response		2019 Satisfaction	All Response		2018 Satisfaction	All Respon
compressed work schedule, flexible work schedule)	N	%	Options %	N	%	Options %	N	%	Options
Very Satisfied Satisfied	50 29	59.6% 33.4%	51.7% 29.0%	30	46.1% 47.6%	39.1% 40.4%	29 35	40.5% 47.4%	35.5 41.6
Neither Satisfied nor Dissatisfied	5	6.0%	5.2%	31	47.6%	3.9%	9	12.1%	41.6 10.6
Dissatisfied	1	1.1%	0.9%	0	0.0%	0.0%	0	0.0%	0.0
Very Dissatisfied	0	0.0%	0.0%	1 65	1.7%	1.4% 84.8%	73	0.0%	0.0 87.7
Item Response Total  I choose not to participate in these programs	85 10	100.0%	86.8% 9.9%	10	100.0%	84.8% 12.7%	73	100.0%	10.0
These programs are not available to me	3		3.4%	2		2.5%	1		1.3
I am unaware of these programs	0		0.0%	0		0.0%	1		1.0
Total	98	100.0%	100.0%	77	100.0%	100.0%	83	100.0%	100.0
Ca. How out is find any way with the fallowing World Life and any many 2 Houlth and Wallaces Duranture (for any many)		2020	All Danier		2019	All Donor		2018	All Dansan
61. How satisfied are you with the following Work-Life programs in your agency? Health and Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, CPR training, health and wellness fair)	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Response Options %	N	Satisfaction %	All Respons Options
Very Satisfied	33	43.0%	33.9%	29	43.2%	37.8%	34	42.3%	40.7
Satisfied Notified and Dispatisfied	30	38.7%	30.5%	30	44.5%	38.9%	35	41.9%	40.3
Neither Satisfied nor Dissatisfied  Dissatisfied	10 3	13.1% 3.8%	10.3% 3.0%	5 2	7.9% 2.8%	6.9% 2.4%	9	12.0% 3.8%	11.6 3.7
Very Dissatisfied	1	1.4%	1.1%	1	1.7%	1.4%	0	0.0%	0.0
Item Response Total	77	100.0%	78.8%	67	100.0%	87.4%	81	100.0%	96.2
I choose not to participate in these programs  These programs are not available to me	17 3		16.9% 3.2%	10		12.6% 0.0%	4 0		3.8
riese programs are not available to me	3		3.270	_			U		0.0
I am unaware of these programs	1		1.1%	0		0.0%	0		0.0
I am unaware of these programs Total	98	100.0%	1.1% 100.0%	77	100.0%	0.0% 100.0%	0 85	100.0%	100.0
	98								
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example,		100.0%  2020 Satisfaction	100.0%  All Response	77	100.0%  2019 Satisfaction	100.0%	85	100.0%  2018 Satisfaction	100.0
Total	1 98 <b>N</b> 9	100.0% <b>2020</b>	100.0%	77	100.0% <b>2019</b>	100.0%		100.0% <b>2018</b>	100.0
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)		2020 Satisfaction % 23.6% 22.8%	All Response Options %	77 N	2019 Satisfaction % 15.5% 20.8%	100.0%  All Response Options % 5.2% 6.9%	85 N	2018 Satisfaction % 18.9% 38.2%	All Respon
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied		2020 Satisfaction % 23.6% 22.8% 53.6%	100.0%  All Response Options % 9.3% 9.0% 21.1%	77 N 4 5 15	2019 Satisfaction % 15.5% 20.8% 55.5%	100.0%  All Response Options % 5.2% 6.9% 18.5%	85 N 8 16 18	2018 Satisfaction % 18.9% 38.2% 42.9%	All Respons Options 9.6 19.4 21.7
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied	<b>N</b> 9 9	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0%	77 N 4 5	2019 Satisfaction % 15.5% 20.8% 555.5% 3.9%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3%	85 N 8 16	2018 Satisfaction % 18.9% 38.2% 42.9% 0.0%	All Respons Options 9.6 19.4 21.7
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied	<b>N</b> 9 9	2020 Satisfaction % 23.6% 22.8% 53.6%	100.0%  All Response Options % 9.3% 9.0% 21.1%	77 N 4 5 15	2019 Satisfaction % 15.5% 20.8% 55.5%	100.0%  All Response Options % 5.2% 6.9% 18.5%	85 N 8 16 18 0	2018 Satisfaction % 18.9% 38.2% 42.9%	All Respons Options 9.6 19.4 21.7
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs	N 9 9 20 0	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8%	77  N 4 5 15 1 1 26 43	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0%	85 N 8 16 18 0 0	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0%	All Respons Options 9.6 19.4 21.7 0.0 0.0 50.6
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me	N 9 9 20 0 0	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2%	77  N 4 5 15 1 1 26 43 2	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6%	85  N 8 16 18 0 0 42 27 1	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0% 100.0%	All Respons Options 9.6 19.4 21.7 0.0 0.0 50.6 30.6
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs	N 9 9 20 0 0	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8%	77  N 4 5 15 1 1 26 43	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0%	85  N 8 16 18 0 0	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0%	All Respons Options 9.6 19.4 21.7 0.0 0.0 50.6
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me I am unaware of these programs	N 9 9 20 0 0 38 51 3 5	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5%	77  N 4 5 15 1 1 26 43 2 5	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0%	85  N 8 16 18 0 0 42 27 1 15	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0% 100.0%	100.0  All Respons  Options  9.6  19.4  21.7  0.0  0.0  50.6  30.6  1.0  17.8
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs These programs are not available to me I am unaware of these programs Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care	N 9 9 20 0 0 38 51 3 5	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response	77  N 4 5 15 1 1 26 43 2 5 76	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response	85  N 8 16 18 0 0 42 27 1 15 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0% 100.0%  2018 Satisfaction	100.0  All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs These programs are not available to me I am unaware of these programs Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)	N 9 9 20 0 0 38 51 3 5	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction %	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options %	77  N 4 5 15 1 1 26 43 2 5 76	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4%  100.0% 100.0%  2019 Satisfaction %	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options %	85  N 8 16 18 0 0 42 27 1 15	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0% 100.0% 100.0%  2018 Satisfaction %	100.0  All Respons  Options  9.6  19.4  21.7  0.0  0.0  50.6  30.6  1.0  17.8
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs These programs are not available to me I am unaware of these programs Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care	N 9 9 20 0 0 38 51 3 5	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response	77  N 4 5 15 1 1 26 43 2 5 76	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response	85  N 8 16 18 0 0 42 27 1 15 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 0.0% 100.0%  2018 Satisfaction	100.0  All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied Item Response Total I choose not to participate in these programs These programs are not available to me I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied	N 9 9 20 0 0 38 51 3 5	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 18.1% 34.7% 47.2%	100.0%  All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6%	77  N 4 5 15 1 1 26 43 2 5 76	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4%  100.0% 100.0%  2019 Satisfaction % 17.5% 17.5% 59.6%	100.0%  All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0%	85  N 8 16 18 0 0 42 27 1 15 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  2018 Satisfaction % 15.5% 30.4% 54.1%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0 All Respons Options 6.3 12.4 22.0
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Very Dissatisfied  Item Response Total I choose not to participate in these programs These programs are not available to me I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied	N 9 9 20 0 38 51 3 5 97	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0%	85  N 8 16 18 0 0 42 27 1 15 85  N 6 10 18 0	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0 All Respons Options 6.3 12.4 22.0 0.0
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied	N 9 9 20 0 38 51 3 5 97	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 0.0%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4%  100.0% 100.0%  2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5%	85  N 8 16 18 0 0 42 27 1 15 85  N 6 10 18	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons Options 6.3 12.4 22.0 0.0 0.0
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62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied nor Dissatisfied Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  These programs are not available to me  I am unaware of these programs	N 9 9 20 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%  100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 2020 Satisfaction	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76	100.0%  2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4%  100.0% 100.0%  2019 Satisfaction % 17.5% 17.5% 17.5% 59.6% 0.0% 5.4%  100.0% 100.0%  2019	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 100.0% 100.0% 100.0%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons Options 6.3 12.4 22.0 0.0 0.0 40.7 43.2 2.2 13.9
62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied or Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Neither Satisfied or Dissatisfied  Dissatisfied  Very Dissatisfied  Very Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs	N 9 9 20 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 100.0% 100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 28.9% 61.2% 5.3% 4.6%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons Options 6.3 12.4 22.0 0.0 0.0 40.7 43.2 2.2 13.9
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Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied on Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied on Dissatisfied  Dissatisfied  Very Dissatisfied  I choose not to participate in these programs  These programs are not available to me I am unaware of these programs  Total  64. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)  Very Satisfied  Satisfied  Satisfied	N 9 9 20 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4 96	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0%  2020 Satisfaction % 100.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%  All Response Options % 3.1% 1.2%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%  2019 Satisfaction % 13.5%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%  All Response Options % 2.5% 3.3%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0 34 38 2 11 85	2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  2018 Satisfaction % 6.8% 20.6%	All Respons
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me I am unaware of these programs  Total	N 9 9 9 20 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4 96	100.0%  2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%  100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 0.0% 100.0%  100.0%  2020 Satisfaction % 100.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%  All Response Options % 31.1%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0% 2019 Satisfaction % 17.5%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%  All Response Options % 2.5%	85  N 8 16 18 0 0 42 27 1 15 85  N 6 10 18 0 0 34 38 2 11 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  2018 Satisfaction % 6.8%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons Options 6.3 12.4 22.0 0.0 0.0 40.7 43.2 2.2 13.9 100.0  All Respons Options 2.0
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied on Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  64. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)  Very Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied	N 9 9 20 0 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4 96 N 3 1 14 0 0 0	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 16.3% 6.1% 77.6% 0.0% 0.0% 0.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%  All Response Options % 3.1% 1.2% 14.8% 0.0% 0.0%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76  N N 2 2 14 0 1	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%  2019 Satisfaction % 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%  All Response Options % 2.5% 3.3% 17.1% 0.0% 1.5%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0 0 34 38 2 11 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  2018 Satisfaction % 6.8% 20.6% 69.1% 3.4% 0.0%	All Respons
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied on Dissatisfied  Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  Lam unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  Lam unaware of these programs  Total  64. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)  Very Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Leten Response Total	N 9 9 20 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4 96 N 3 1 1 4 0 0	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0%  100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0%  2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0% 100.0% 100.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%  All Response Options % 3.1% 1.2% 14.8% 0.0% 0.0% 19.1%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76  N 2 1 45 5 5 76	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0% 100.0% 100.0% 100.0%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%  All Response Options % 2.5% 3.3% 17.1% 0.0% 1.5% 24.4%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0 34 38 2 11 85	2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 100.0%	All Respons 9.6 19.4 21.7 0.0 0.0 50.6 30.6 1.0 17.8 100.0  All Respons Options 6.3 12.4 22.0 0.0 0.0 40.7 43.2 2.2 13.9 100.0  All Respons Options 2.0 5.9 19.8 1.0 0.0 28.6
Total  62. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, education services)  Very Satisfied  Neither Satisfied on Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  63. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)  Very Satisfied  Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied  Item Response Total  I choose not to participate in these programs  These programs are not available to me  I am unaware of these programs  Total  64. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)  Very Satisfied  Neither Satisfied nor Dissatisfied  Dissatisfied  Very Dissatisfied	N 9 9 20 0 0 0 38 51 3 5 97 N 5 9 13 0 0 27 60 5 4 96 N 3 1 14 0 0 0	2020 Satisfaction % 23.6% 22.8% 53.6% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 18.1% 34.7% 47.2% 0.0% 0.0% 100.0% 100.0% 2020 Satisfaction % 16.3% 6.1% 77.6% 0.0% 0.0% 0.0%	All Response Options % 9.3% 9.0% 21.1% 0.0% 39.4% 51.8% 3.2% 5.5% 100.0%  All Response Options % 5.2% 10.1% 13.6% 0.0% 28.9% 61.2% 5.3% 4.6% 100.0%  All Response Options % 3.1% 1.2% 14.8% 0.0% 0.0%	77  N 4 5 15 1 1 26 43 2 5 76  N 4 3 13 0 1 21 45 5 5 76  N N 2 2 14 0 1	2019 Satisfaction % 15.5% 20.8% 55.5% 3.9% 4.4% 100.0% 100.0% 2019 Satisfaction % 17.5% 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%  2019 Satisfaction % 17.5% 59.6% 0.0% 5.4% 100.0% 100.0%	All Response Options % 5.2% 6.9% 18.5% 1.3% 1.5% 33.4% 57.0% 2.6% 7.0% 100.0%  All Response Options % 4.7% 4.7% 4.7% 16.0% 0.0% 1.5% 26.9% 59.5% 6.2% 7.4% 100.0%  All Response Options % 2.5% 3.3% 17.1% 0.0% 1.5%	N 85 16 18 0 0 42 27 1 15 85 N 6 10 18 0 0 0 34 38 2 11 85	100.0%  2018 Satisfaction % 18.9% 38.2% 42.9% 0.0% 100.0%  100.0%  2018 Satisfaction % 15.5% 30.4% 54.1% 0.0% 0.0% 100.0%  100.0%  2018 Satisfaction % 6.8% 20.6% 69.1% 3.4% 0.0%	All Respons
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Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 10 completed surveys.

## **Work-Life**

65. Which of the following paid and unpaid <u>child care</u> arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)

	2020	
	N	%
I do not have any child care responsibilities	71	74.8%
No arrangements needed to manage child care responsibilities (e.g., older		
children)	10	9.9%
Child care in my own home (e.g., other parent, relative, nanny, au pair)	8	9.0%
Alternative work arrangement (e.g., telework, flexible work schedule)	10	10.8%
Child care center	2	2.0%
Paid leave	6	6.5%
Unpaid leave	0	0.0%
Child care in someone else's home (e.g., relative or neighbor, professional		
child care provider)	1	1.0%
Respite care (temporary care of a sick or disabled child, providing relief for		
their usual caregiver)	0	0.0%
Agency emergency back-up care program	0	0.0%
Resource and referral services for dependent child care	0	0.0%
Other services/arrangements	1	1.0%
Total (percents will add to more than 100% because respondents could		
choose more than one response option)	95	

Percentages are weighted to represent the Agency's population.

Note: "I do not have any child care responsibilities" and "No arrangements needed to manage child care responsibilities (e.g., older children)" response options are mutually exclusive; respondents could not select either of these options and any other response option.

## **Work-Life**

66. Which of the following paid and unpaid <u>elder/adult care</u> arrangements have you used to perform your work responsibilities during the COVID-19 pandemic? (Mark all that apply)

	2020	
	N	%
I do not have any elder/adult care responsibilities	83	85.2%
No arrangements needed to manage elder/adult care responsibilities (e.g.,		
elder can manage tasks of everyday living)	6	6.1%
Alternative work arrangement (e.g., telework, flexible work schedule)	5	5.5%
Elder/adult day care center	0	0.0%
Paid leave	5	5.5%
Unpaid leave	0	0.0%
Long-term care insurance	0	0.0%
Respite care (temporary care of a sick or disabled adult/elder, providing relief		
for their usual caregiver)	0	0.0%
Other services/arrangements	2	2.1%
Total (percents will add to more than 100% because respondents could		_
choose more than one response option)	97	

Percentages are weighted to represent the Agency's population.

Note: "I do not have any elder/adult care responsibilities" and "No arrangements needed to manage elder/adult care responsibilities (e.g., elder can manage tasks of everyday living)" response options are mutually exclusive; respondents could not select either of these options and any other response option.

## **Work-Life**

## 67. During the COVID-19 pandemic, how disruptive have school closures/changes been to your ability to do your work?

	2020	
	N	%
I do not have responsibility for school-aged children	49	
Extremely	1	2.8%
Very	2	5.8%
Somewhat	9	25.7%
Slightly	12	36.2%
Not at All	10	29.5%
Does Not Apply	14	
Total	97	100.0%

## 68. During the COVID-19 pandemic, how disruptive have changes to your children's day care been to your ability to do your work?

	2020	
	N	%
I do not have responsibility for children who need day care	62	
Extremely	1	5.1%
Very	2	10.7%
Somewhat	3	16.9%
Slightly	7	39.7%
Not at All	5	27.6%
Does Not Apply	17	
Total	97	100.0%

Percentages are weighted to represent the Agency's population.

"I do not have responsibility for school-aged children", "I do not have responsibility for children who need day care", and "Does Not Apply" responses are not included in percentage calculations.

## **My Employment Demographics**

Where do you work?	%
Headquarters	71.6%
Field	9.5%
Full-time telework (e.g., home office, telecenter)	18.9%
Total	100.0%
What is your supervisory status?	%
Senior Leader	3.1%
Manager	4.2%
Supervisor	10.4%
Team Leader	12.5%
Non-Supervisor	69.8%
Total	100.0%
What is your pay category/grade?	%
Federal Wage System	0.0%
GS 1-6	1.1%
GS 7-12	35.8%
GS 13-15	62.1%
Senior Executive Service	1.1%
Senior Level (SL) or Scientific or Professional (ST)	0.0%
Other	0.0%
Total	100.0%
What is your US military service status?	%
No Prior Military Service	70.5%
Currently in National Guard or Reserves	0.0%
Retired	10.5%
Separated or Discharged	18.9%
Total	100.0%
Are you:	%
The spouse of a current active duty service member of the U.S. Armed Forces	1.1%
The spouse of a service member who retired or separated from active duty in the U.S. Armed Forces with a disability rating of 100	
percent	3.2%
The widow(er) of a service member killed while on active duty in the U.S. Armed Forces	0.0%
None of the categories listed	95.8%
Total	100.0%
If the response to the previous question on if you are a military spouse was "None of the categories listed," this item was skipped.	
Have you been hired under the Military Spouse Non-Competitive Hiring Authority?	%
Yes	0.0%
No	100.0%
Total	100.0%
How long have you been with the Federal Government (excluding military service)?	%
Less than 1 year	0.0%
1 to 3 years	14.7%
4 to 5 years	11.6%
6 to 10 years	15.8%
11 to 14 years	14.7%
15 to 20 years	11.6%
More than 20 years	31.6%
Total	100.0%
i otali	100.076

How long have you been with your current agency (for example, Department of Justice, Environmental Protection Agency)?		%
Less than 1 year		4.2%
1 to 3 years		21.9%
4 to 5 years		17.7%
6 to 10 years		14.6%
11 to 14 years		12.5%
15 to 20 years		12.5%
More than 20 years Total		16.7% 100.0%
Total		100.076
Please select the response that best describes your <u>intention to leave your organization</u> (1) before the COVID-19 pandemic and (2)		
today (the date you responded to this survey).		
	Before the	
	COVID-19	
	Pandemic	Today
Are you considering leaving your organization within the next year, and if so, why?	%	%
No	61.5%	62.8%
Yes, to retire	7.3%	10.6%
Yes, to take another job within the Federal Government	19.8%	18.1%
Yes, to take another job outside the Federal Government	5.2%	1.1%
Yes, other	6.3%	7.4%
Total	100.0%	100.0%
If the response to your considering leaving your organization did not differ between "Before the COVID-19 Pandemic" and "Today," this		
item was skipped.		
Has your intention to leave your organization within the next year changed because of the COVID-19 pandemic?		%
Yes		50.0%
No		50.0%
Total		100.0%
Please select the response that best describes your <u>retirement plans</u> (1) before the COVID-19 pandemic and (2) today (the date you		
responded to this survey).		
	Before the	
	COVID-19	_
	Pandemic	Today
I am planning to retire:	2.20/	2.2%
Less than 1 year	3.2% 3.2%	3.3%
1 year	3.2% 10.5%	5.4% 8.7%
2 years 3 years	5.3%	3.3%
4 years	2.1%	3.3 <i>%</i> 2.2%
5 years	9.5%	8.7%
More than 5 years	66.3%	68.5%
Total	100.0%	100.0%
Total	100.070	100.070
If the response to your retirement plans did not differ between "Before the COVID-19 Pandemic" and "Today," this item was skipped.		
Has your retirement plan changed <u>because of</u> the COVID-19 pandemic?		%
Yes		40.0%
No		60.0%
Total		100.0%
My Personal Demographics		

5.4%

Are you of Hispanic, Latino, or Spanish origin?

Yes

94.6%

100.0%

NO	94.0%
Total	100.0%
Please select the racial category or categories with which you most closely identify.	%
White	64.5%
Black or African American	17.2%
All other races	18.3%
Total	100.0%
What is your age group?	%
29 years and under	
30-39 years old	
40-49 years old	
50-59 years old	
60 years or older	
Total	
Note: All results are suppressed when any single demographic category has fewer than 4 responses.	
What is the highest degree or level of education you have completed?	%
Less than High School/ High School Diploma/ GED	
Certification/ Some College/ Associate's Degree	
Bachelor's Degree	
Advanced Degrees (Post Bachelor's Degree)	
Total	
Note: All results are suppressed when any single demographic category has fewer than 4 responses.	
Are you an individual with a disability?	%
Yes	26.9%
No	73.1%
Total	100.0%
Are you:	%
Male	42.9%
Female	57.1%
Total	100.0%
Are you transgender?	%
Yes	
No	
Total	
Note: All results are suppressed when any single demographic category has fewer than 4 responses.	
Which one of the following do you consider yourself to be?	%
Straight, that is not gay or lesbian	95.6%
Gay or Lesbian	0.0%
Bisexual	
Something else	
<del></del>	

Note: Results are suppressed for each demographic category with fewer than 4 responses.

Percentages for demographic questions are unweighted.

No

No suppression was applied to My Employment Demographics.